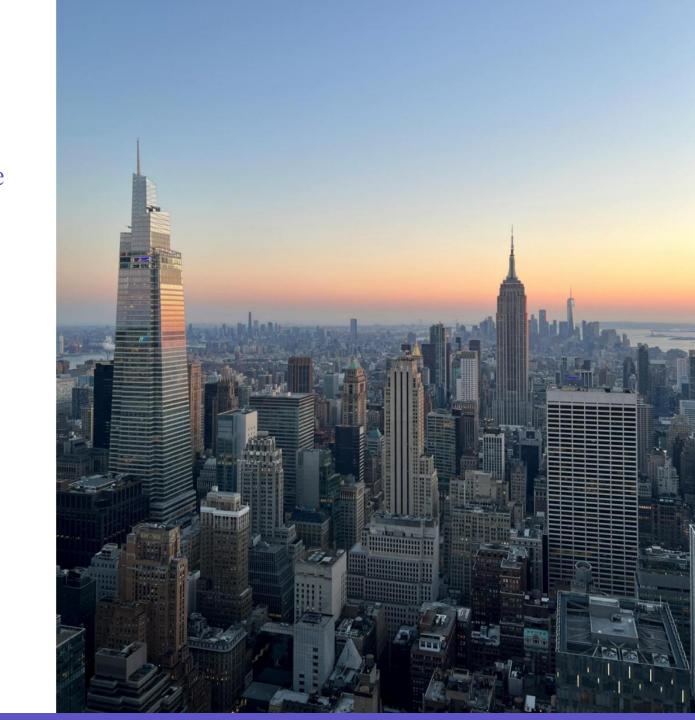
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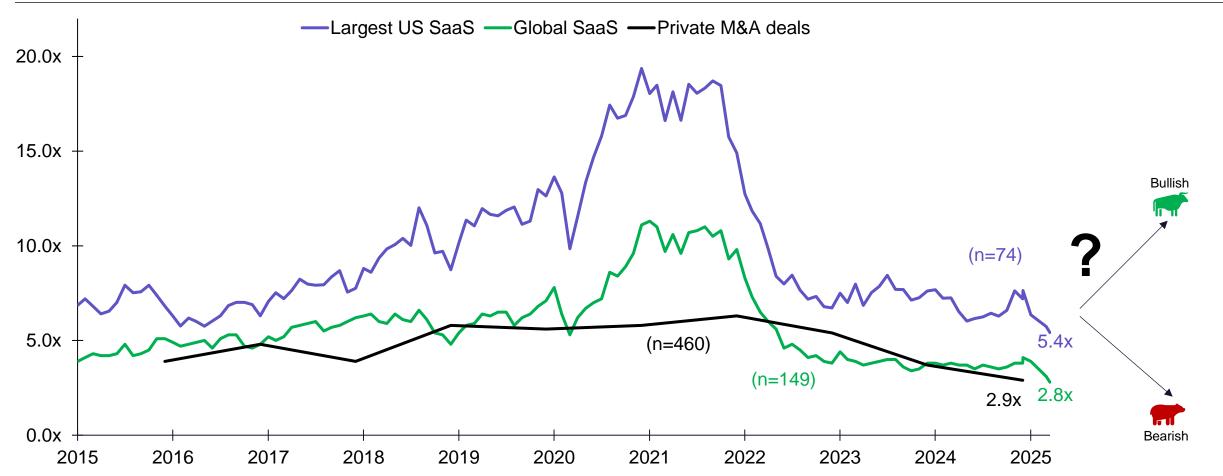
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Ten years of SaaS valuations and Outlook

The biggest publicly listed US SaaS companies continue to fetch premium valuations over SaaS companies listed globally elsewhere

Publicly listed and private market SaaS valuations, EV/Revenue multiple, 2015-2025

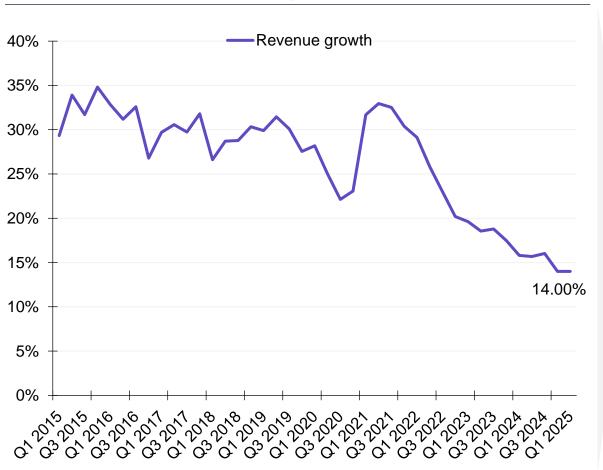


Note: The last EV/Revenue multiple data for private M&A deals is from 2024

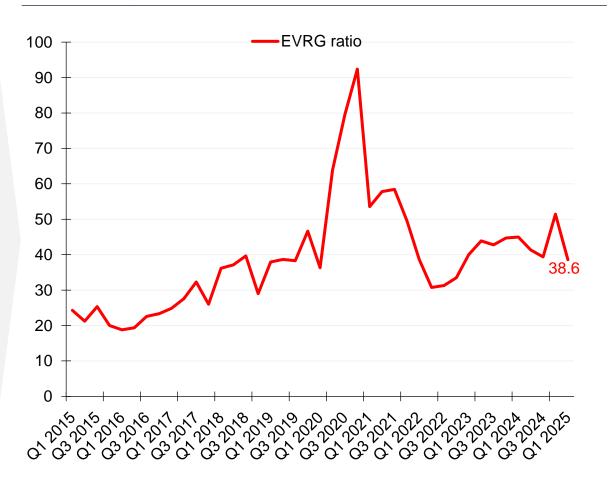
But what is going on with the growth rates?

Growth has slowed down but valuations haven't adjusted proportionally, suggesting a potential repricing incoming for SaaS valuations

Median YoY quarterly revenue growth, %



EVRG ratio, **EV/Revenue** to **Growth**

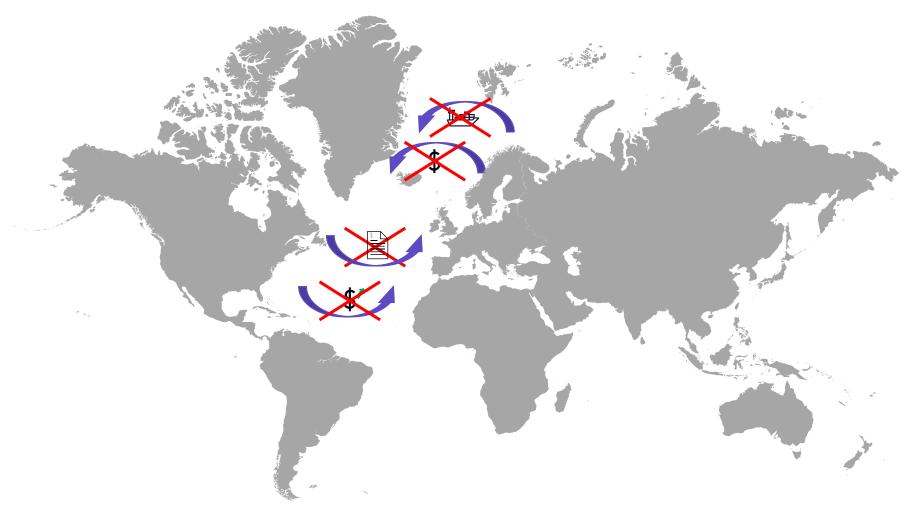


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How do tariffs affect the SaaS valuations?

With lower currency exports, there is lower demand from foreign investors for US financial assets, affecting the valuations



Global SaaS shakeup: The SAP surprise

SAP recently overtook Salesforce and is now trading at a higher EV/Revenue multiple

Fundamental overview, FY 2024

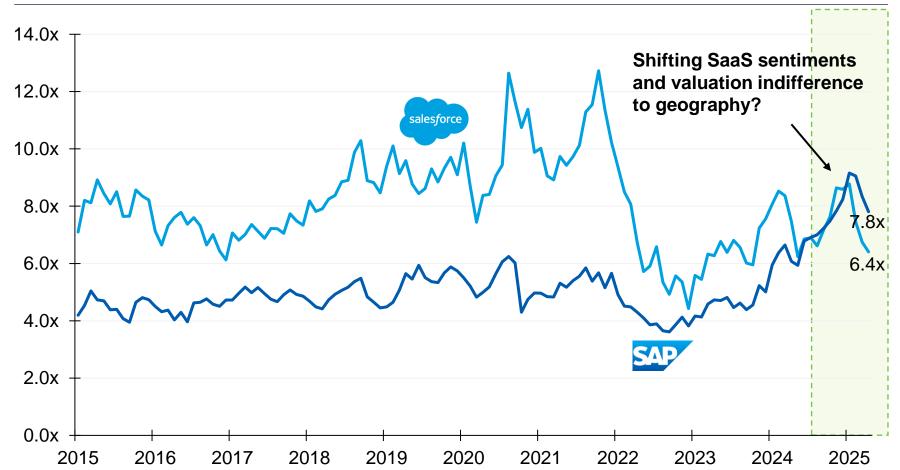
EV/Revenue multiple of Salesforce Vs SAP, monthly, 2015-2025



Enterprise value, \$B	242.6
Revenue growth	11%
Operating margin	20%



Enterprise value, \$B	307.0
Revenue growth	10%
Operating margin	24%



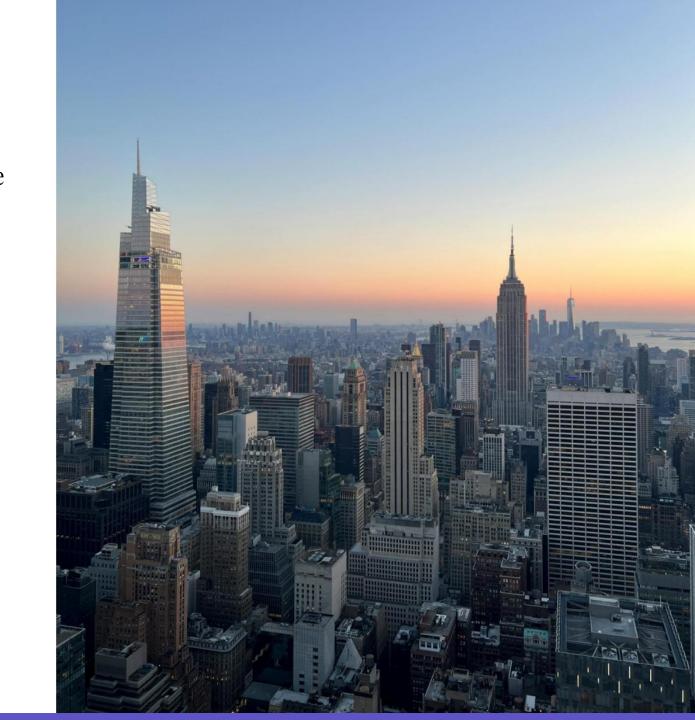
2025 outlook: The incoming shift in valuations

If tariffs take full force, with recession and higher inflation and unemployment, SaaS companies will be hit

Factor	Impact on SaaS businesses and valuations	Impact on valuation
Stagnant economic growth	 Revenue deceleration as enterprises initiate budget cuts, prolonged sales cycle, weak new customer acquisition 	High
Sticky inflation	 Higher cost of capital along with squeeze on profitability margins, and valuation multiples compression 	Nuanced
Rise in unemployment	High churn and revenue deceleration due to reduced demand for B2C SaaS and potential B2B downsizing	Medium
Uncertainty rise	Longer sales cycles and lower focus on tech ultimately put downward pressure on growth forecasts and valuations	Medium

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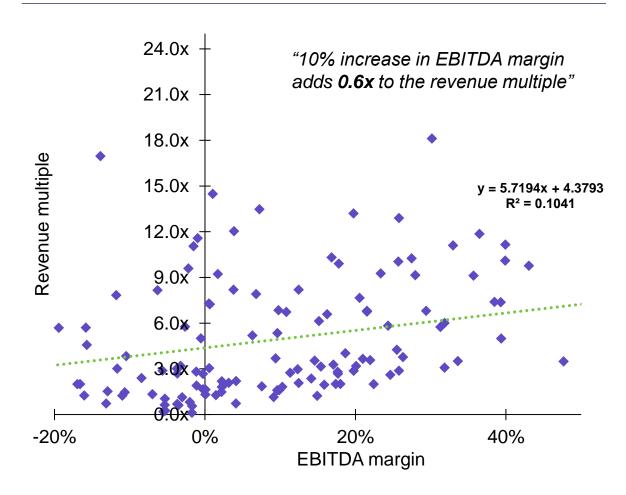
Rule of 40 in practice...

Revenue growth is still a much better predictor of valuation multiple than EBITDA margin

Revenue growth vs. Revenue multiple (n=137)

24.0x "10% increase in revenue growth adds 1.6x to the revenue multiple" 21.0x 18.0x Revenue multiple y = 15.8x + 2.8675 $R^2 = 0.2169$ 15.0x 12.0x 9.0x 6.0x -20% 0% 20% 40% Revenue growth

EBITDA margin vs. Revenue multiple (n=137)



...and in theory

Growth drives valuation more than Rule of 40—higher growth leads to much higher EV/Revenue multiples despite lower margins

ASSUMPTIONS:

- 10-year forecast period
- Each company is at Rule of 40 every year
- Each company reaches a "steady state" of 20% growth / 20% margin

Low growth/High profit <u>Now</u>

- Revenue: **\$10M**
- EBITDA: \$4M (40% margin)
- Growth: **0**%

In 10 years

- Revenue: \$24M
- EBITDA: \$5M (20% margin)
- Growth: 20%

\$23M (2.3x EV/R)

Low growth start with high profit

- Revenue: \$10M
- EBITDA: **\$2M (20% margin)**
- Growth: **20%**

Revenue: \$52M

EBITDA: **\$10M (20% margin)**

Growth: **20%**

\$31M (3.1x EV/R)

High growth with low profit

- Revenue: \$10M
- EBITDA: \$0M (0% margin)
- Growth: 40%

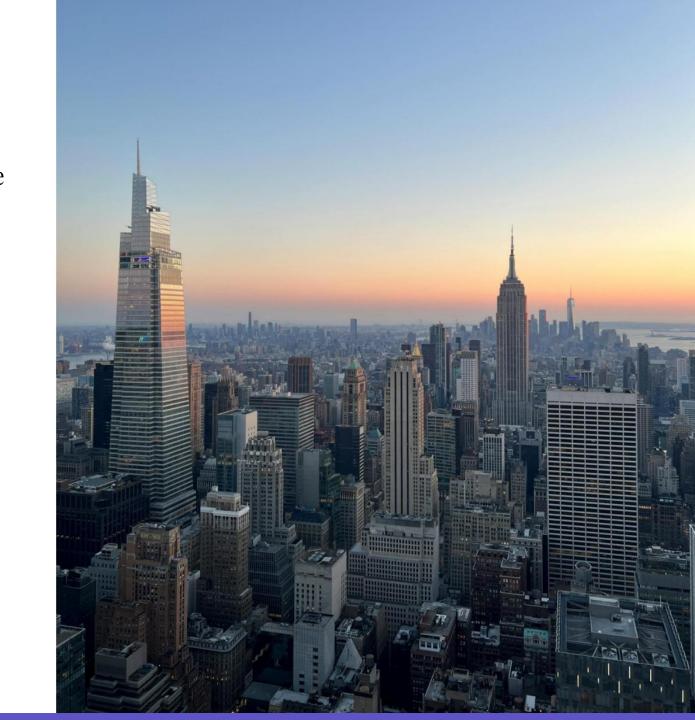
Revenue: \$104M

EBITDA: **\$21M (20% margin)**

Growth: 2**0%**

\$42M (4.2x EV/R)

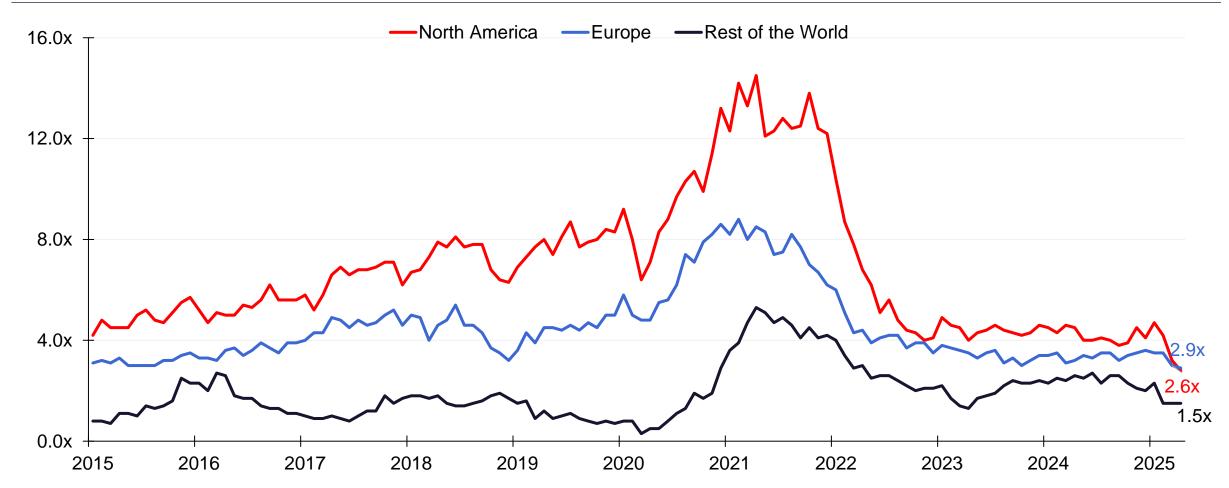
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Is North America losing steam?

However, the valuation gap between North American and European SaaS companies has closed after the recent stock market movements

Median EV/Revenue multiple by region, 2015-2025 (n=149)



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Summary



SaaS valuations have declined, but still have room to go lower, especially if fundamentals deteriorate



Tariffs will affect the valuations indirectly through economic slowdown and higher interest rates



Growth is still more important for valuation than profitability; **if 1pp increase in growth rate costs 1pp in profitability – invest in growth**



North American companies have closed the valuation gap with European SaaS companies for the first time

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